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* [Applying an Equity Lens to Performance Improvement](http://www.ihi.org/communities/blogs/applying-an-equity-lens-to-performance-improvement) (Institute for Healthcare Improvement, Nov 2021)
* [Lessons for Improvement Leaders in Any Setting](http://www.ihi.org/communities/blogs/lessons-for-improvement-leaders-in-any-setting) (Institute for Healthcare Improvement, Nov 2021)
* [Estimating the effect of health service delivery interventions on patient length of stay](http://pure-oai.bham.ac.uk/ws/files/135559358/rssc.12501.pdf) (Journal of the Royal Statistical Society, Nov 2021)
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* [An anchor approach to sustainability](https://www.health.org.uk/news-and-comment/blogs/an-anchor-approach-to-sustainability) (The Health Foundation, Nov 2021)
* [Going green, what do the public think about the NHS and climate change?](https://www.health.org.uk/publications/long-reads/going-green-what-do-the-public-think-about-the-nhs-and-climate-change) (The Health Foundation, Oct 2021)
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* [Mapping the Lived Experience Landscape in Mental Health](https://www.nsun.org.uk/resource/lived-experience-leadership/) (National Survivor User Network, Nov 2021)
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* [Building frontiers](https://napc.co.uk/wp-content/uploads/2021/11/Building-frontiers.pdf) (National Association of Primary Care, Nov 2021)
* [Working harder than ever to support patients and communities: examples from across the NHS](https://www.nhsconfed.org/case-studies/working-harder-ever-support-patients-and-communities) (NHS Confederation, Nov 2021)
* [Have integrated care programmes reduced emergency admissions? Lessons for Integrated Care Systems](https://www.health.org.uk/publications/long-reads/have-integrated-care-programmes-reduced-emergency-admissions) (The Health Foundation, Oct 2021)
* [A ‘radically realistic’ vision for adult social care](https://www.kingsfund.org.uk/publications/radically-realistic-vision-adult-social-care) (The Kings Fund, Nov 2021)
* [Public health and integrated care reform: doing the knitting](https://www.kingsfund.org.uk/publications/public-health-and-integrated-care-reform) (The Kings Fund, Nov 2021)
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* [Nowhere else to turn: exploring high intensity use of accident and emergency services](https://www.redcross.org.uk/nowhere-to-turn) (British Red Cross, Nov 2021)
* [Waiting lists are inevitable. It's how we manage them that matters](https://www.healthwatch.co.uk/news/2021-11-08/waiting-lists-are-inevitable-its-how-we-manage-them-matters) (Healthwatch, Nov 2021)
* [Timely access to care: Principles for recovery](https://www.nationalvoices.org.uk/publications/our-publications/timely-access-care-principles-recovery) (National Voices, Nov 2021)
* [State of the Provider Sector 2021](https://nhsproviders.org/media/692535/state-of-the-provider-sector-briefing-nov-2021.pdf) (NHS Providers, Nov 2021)
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* [Crowding and its consequences](https://rcem.ac.uk/wp-content/uploads/2021/11/RCEM_Why_Emergency_Department_Crowding_Matters.pdf) (Royal College of Emergency Medicine, Nov 2021)
* [10 unsustainable pressures on the health and care system in England](https://www.rcn.org.uk/professional-development/publications/10-unsustainable-pressures-on-the-health-and-care-system-in-england-uk-pub-010-047) (Royal College of Nursing, Nov 2021)
* [Delayed hospital handovers: impact assessment of patient harm](https://aace.org.uk/wp-content/uploads/2021/11/AACE-Delayed-hospital-handovers-Impact-assessment-of-patient-harm-FINAL-Nov-2021.pdf) (The Association of Ambulance Chief Executives, Nov 2021)
* [Caring for older patients with complex needs, How does England compare with 11 OECD countries?](https://www.health.org.uk/publications/long-reads/caring-for-older-patients-with-complex-needs) (The Health Foundation, Nov 2021)
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* [From chaos to control – experiences of healthcare workers during the early phase of the COVID-19 pandemic: a focus group study](https://bmchealthservres.biomedcentral.com/articles/10.1186/s12913-021-07248-9) (BMC Health Services Research, Nov 2021)
* [Understanding vaccine hesitancy through communities of place](https://icstudies.org.uk/repository/understanding-vaccine-hesitancy-through-communities-place) (Institute for Community Studies, Nov 2021)
* [Health spending during Covid-19: how does the UK compare?](https://www.nuffieldtrust.org.uk/news-item/health-spending-during-covid-19-how-does-the-uk-compare) (Nuffield Trust, Nov 2021)
* [Briefing: Assessing the impact of COVID-19 on the clinically extremely vulnerable population](https://www.health.org.uk/sites/default/files/upload/publications/2021/NDL%20Briefing%20Assessing%20the%20impact%20of%20COVID-19%20on%20the%20clinically%20extremely%20vulnerable%20population%20201021.pdf) (The Health Foundation, Oct 2021)

7. Technology

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* [NHS Digital and NHSX to merge with NHS England](https://www.digitalhealth.net/2021/11/nhs-digital-nhsx-merge-nhs-england/) (Digital Health, Nov 2021)
* [Putting data, digital and tech at the heart of transforming the NHS](https://www.gov.uk/government/publications/putting-data-digital-and-tech-at-the-heart-of-transforming-the-nhs/putting-data-digital-and-tech-at-the-heart-of-transforming-the-nhs) (Department of Health and Social Care, Nov 2021)
* [How new technology can help clinical quality, productivity, and the healthcare workforce](https://blogs.lse.ac.uk/businessreview/2021/11/10/how-new-technology-can-help-clinical-quality-productivity-and-the-healthcare-workforce/) (London School of Economics, Nov 2021)
* [Fit for the future: What can the NHS learn about digital health care from other European countries?](https://www.nuffieldtrust.org.uk/files/2021-11/international-digital-policy-review-web.pdf) (Nuffield Trust, Nov 2021)

8. Events & Training

* [Rapid Evaluation in Health Care 2022](https://events.streamgo.live/rapid-evaluation-in-health-care-2022/register) - 25-26 January 2022 - free virtual conference (The Health Foundation & Nuffield Trust)
* [Collaborative Working in a Remote Team](https://www.futurelearn.com/courses/collaborative-working-in-a-remote-team) (free virtual course, University of Leeds)
* [Improvement Fundamentals](https://www.england.nhs.uk/sustainableimprovement/improvement-fundamentals/) (free ongoing virtual courses, NHS England)

