1. Improvement

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* [Lessons for Improvement Leaders in Any Setting](http://www.ihi.org/communities/blogs/lessons-for-improvement-leaders-in-any-setting) (Institute for Healthcare Improvement, Nov 2021)
* [Estimating the effect of health service delivery interventions on patient length of stay](http://pure-oai.bham.ac.uk/ws/files/135559358/rssc.12501.pdf) (Journal of the Royal Statistical Society, Nov 2021)
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* [An anchor approach to sustainability](https://www.health.org.uk/news-and-comment/blogs/an-anchor-approach-to-sustainability) (The Health Foundation, Nov 2021)
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* [Working harder than ever to support patients and communities: examples from across the NHS](https://www.nhsconfed.org/case-studies/working-harder-ever-support-patients-and-communities) (NHS Confederation, Nov 2021)
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* [A ‘radically realistic’ vision for adult social care](https://www.kingsfund.org.uk/publications/radically-realistic-vision-adult-social-care) (The Kings Fund, Nov 2021)
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* [Understanding vaccine hesitancy through communities of place](https://icstudies.org.uk/repository/understanding-vaccine-hesitancy-through-communities-place) (Institute for Community Studies, Nov 2021)
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7. Technology

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* [NHS Digital and NHSX to merge with NHS England](https://www.digitalhealth.net/2021/11/nhs-digital-nhsx-merge-nhs-england/) (Digital Health, Nov 2021)
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8. Events & Training

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* [Collaborative Working in a Remote Team](https://www.futurelearn.com/courses/collaborative-working-in-a-remote-team) (free virtual course, University of Leeds)
* [Improvement Fundamentals](https://www.england.nhs.uk/sustainableimprovement/improvement-fundamentals/) (free ongoing virtual courses, NHS England)

